EDUCATIONAL AND PROFESSIONAL PROGRAM «Local self-government» Level of higher education: second Obtained qualification: Master's Degree Program Subject Area 281 «Public Administration» Branch of knowledge 28 «Public Administration»

<u>1. EDUCATIONAL PROGRAM PROFILE</u>

«Local self-government»

Program Subject Area 281 «Public Administration»

1. General information			
1. Obtained qualification Obtained qualification: Master's Degree			
	Program Subject Area: Public Administration		
	Educational program: Local self-government		
	Study program: organization of activities in the local		
	self-government system; community development		
	tools; organization of the provision of		
	administrative services in territorial communities.		
Language(s) of learning and	Ukrainian		
assessment			
Scope of the educational program	90 ECTS credits, term of study 1.5 years		
Type of program	Educational and professional		
The full name of the higher education	Taras Shevchenko National University of Kyiv,		
institution, as well as the structural unit	Institute of Public Administration and Civil Service		
in which training is carried out			
The name of the higher education	-		
institution that is involved in the			
provision of the program			
The official name of the educational	-		
program, the degree of higher education			
and the qualification name of the HEE-			
partner in the source language			
Availability of accreditation	Certificate of accreditation of the specialty MES UD		
	11015374 dated 30.06.2021,		
	valid until 01.07.2026		
Program cycle / level	National Qualifications Framework (NQF) of Ukraine		
	- 7 level,		
	FQ_EHEA- second cycle,		
	EQF_LLL - 7 level		
Prerequisites	Bachelor's, specialist's, master's degree		
Form of study	Extramural		
Educational program validity	5 years		
Internet address of the permanent	http://ipacs.knu.ua/		
location of the program description			
2. The purpose of the educational program			

The purpose of the program (taking into account the level of qualification)	To provide working students with the education in the field of local self-government, public administration; carry out training of officials and elected persons of local self-government, local officials, and administrators of Centers for the Delivery of Administrative Services, representatives of the public sector, capable of ensuring the democratization of public life as a necessary prerequisite for the civil society formation. To prepare students with a particular interest in certain areas of local self-government, including for continuing their studies at the third (doctoral) educational and scientific level of higher education.			
3. Characteristi	ics of the educational program			
Subject area (branch of	Public administration/local self-			
knowledge/specialty/specialization of the program)	government/organization of activities in the local self- government system; local self-government system development tools; organizing the delivery of administrative services in territorial communities.			
Orientation of the educational program	Educational and professional, applied			
The main focus of the educational	Special education in the specialty: public			
program and specialization	administration. Key words: management,			
	administration, local self-government.			
Program features	Mandatory internship in public authorities.			
	Deepening and compiling the knowledge of students			
	working or intending to work in the local self-			
	government system, taking into account the specifics			
	of organizing the delivery of administrative services in			
	territorial communities.			
	s for employment and further education			
Suitability for employment	Master of Public Administration (Local self-			
	government) is prepared to work in local governments,			
	the Verkhovna Rada of Ukraine, the Cabinet of Ministers of Ukraine, the Office of the President of			
	Ukraine, central and local executive authorities			
	involved in the processes of state policy			
	implementation in the field of local self-government;			
	local executive officials; officials and elected persons			
	of local self-government: chairmen of regional,			
	district, district councils in cities and their deputies;			
	city mayors; secretaries of local councils; deputies of			
	mayors for the activities of executive bodies;			
	managing the affairs of the executive apparatus of the			
	councils; heads of departments and divisions of			
	executive bodies; responsible employees of executive			
	committees; hold positions in the Centers for the			
	Delivery of Administrative Services; heads of			

	communal complete and entermised in multic			
	communal services and enterprises in public			
	organizations.			
Further education	A person who has completed training according to the			
	educational and professional program «Local self-			
	government» and received Master's degree can			
	continue his/her studies at the third (doctoral)			
	educational and scientific level of higher education,			
	improve professional qualifications and receive			
	postgraduate education.			
5. Tea	ching and assessment			
Teaching and learning	Lectures, practical and seminar classes, individual and			
	independent work, internships and practical training,			
	research in government and public organizations;			
	participation in departmental and university research			
	works and projects; conference, seminars, round tables			
	track, participation in Oxford debates; essay writing,			
	etc. During the last year, half of the time is devoted to			
	writing Master's thesis, which is also publicly			
	presented and discussed.			
Assessment	The assessment is carried out in the forms of current			
	and final control. Current control is carried out during			
	the classroom and aims at checking the level of			
	students' preparedness to carry out the planned types			
	of educational activities within the studied academic			
	subjects. During the current control, the following is			
	assessed: the student activity in practical and seminar			
	classes, the results of individual tasks implementation			
	provided for by the program of independent work, the			
	quality of prepared scientific articles, essays,			
	presentations or thematic reports.			
	Written exams, differentiated credits, credits, seminars			
	and scientific reports with an assessment of the			
	achievements, essays, presentation of independent			
	research, tests, qualification exam in public			
	administration, defense of a Master's thesis with the			
	participation of scientists from other universities.			
	ogram competencies			
Integral competence	The ability to solve complex tasks and problems in the field of public administration in particular those			
	field of public administration, in particular those			
	which are associated with the realization of the right to			
	local self-government in the learning process, which			
	involves research and/or innovation and is			
	characterized by uncertainty of conditions and			
	requirements.			
General competencies	GC01. The ability to abstract thinking, analysis and			
	synthesis.			

GC02. The ability to work in a team, motivate people and more towards common goals, be a leader, act socially responsibly and consciously. GC03. The ability to improve and develop professional, intellectual and cultural levels. GC05. The ability to improve and develop professional, intellectual and cultural levels. GC06. The ability to generate new ideas (creativity). Program Subject Area professional competencies Program Subject Area professional competencies PC01. The ability to generate new ideas (creativity). PC02. The ability to cstabilish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self- govermment. PC03. The ability to organize the activities of local govermment bodies and other organizations in the public sphere. PC03. The ability to define the characteristics of sustainable development using modern information resources and technologies, in particular, to develop measures for the introduction of e- govermance in the local government sing relations with other public bodies and public associations, enterprises, institutions and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizational levels. PC06. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC06. The ability to independently prepare drafts of normative legal acts, analytic					
socially responsibly and consciously. GC03. The ability to develop and manage projects. GC04. The ability to improve and develop professional, intellectual and cultural levels. GC05. The ability to generate new ideas (creativity).Program Subject Area professional competenciesPC01. The ability to generate new ideas (creativity).Program Subject Area professional competenciesPC01. The ability to organize the activities related to the implementation of the right to local self- goverment.PC02. The ability to organize the activities of local goverment.PC02. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies. in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to carry out professional activities, taking into account the needs of spots, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC06. The ability to develop strategic documents for the development of social and coronic systems at the regional, local and organizational levels. PC07. The ability to develop strategic documents for the dev					
GC03. The ability to develop and manage projects. GC04. The ability to improve and develop professional, intellectual and cultural levels. GC05. The ability to generate new ideas (creativity).Program Subject Area professional competenciesPC01. The ability to generate new ideas (creativity).PC01. The ability to generate new ideas (creativity).PC02. The ability to regarize the activities of local government.PC02. The ability to regarize the activities of local government bodies and other organizations in the public sphere.PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- government is processed in the field of local self-government system and other areas of public administration. PC04. The ability to derive public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and estability to Ukraine with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to develop mating the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to develop and professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to develop prate and sphere. PC07. The ability to develop and professional activities, taking into account the needs of public administration. PC08. The ability to develop and belorad and organizational levels. PC09.		•			
GC04. The ability to improve and develop professional, intellectual and cultural levels. GC05. The ability to make deliberate decisions and apply modern communication technologies. GC06. The ability to generate new ideas (creativity). Program Subject Area professional competencies PC01. The ability to establish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self-government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts. analytical reports, proposals, reports, to give an expert assessment of normative legal acts and different levels of public administration. PC06. The ability to independently prepare drafts of normative legal acts.					
professional, intellectual and cultural levels. GC05. The ability to make deliberate decisions and apply modern communication technologies. GC06. The ability to generate new ideas (creativity). Program Subject Area professional competencies C01. The ability to establish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self-government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizational levels. PC05. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC06. The ability to derive the compatence of local self-government sphere. PC07. The ability to develop and activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC06. The ability to develop and activities, taking into account European and Euro-Atlantic integration. PC07. The ability to develop and activities, taking i					
GC05. The ability to make deliberate decisions and apply modern communication technologies. GC06. The ability to generate new ideas (creativity). Program Subject Area professional competencies Competencies PC01. The ability to establish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self-government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizational levels. PC05. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC06. The ability to develop strategic documents for the development of social and corganizational levels. PC07. The ability to develop strategic documents for the development of social and corganization. PC06. The ability to develop strategic documents for the development for corgonal activities, taking into account European and Euro-Atlantic integration. PC07. The ability to develop strategic documents for the development of social and c		GC04. The ability to improve and develop			
apply modern communication technologies. GC06. The ability to generate new ideas (creativity). Program Subject Area professional competencies CO2. The ability to establish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self-government. PC02. The ability to organize the activities of local government. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to carry out professional activities, PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to argo of ensuing the national security of Ukraine within the competence of local self-government sphere. PC06. The ability to develop strategic documen		professional, intellectual and cultural levels.			
GC06. The ability to generate new ideas (creativity). Program Subject Area professional competencies PC01. The ability to establish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self- government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to regresent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to areas of public administration. PC07. The ability to argent processional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC07. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC07. The ability to develop and implement innovative projects in local self-government.		GC05. The ability to make deliberate decisions and			
Program Subject Area professional competenciesPC01. The ability to establish social interaction, cooperation, prevent and resolve conflicts related to the implementation of the right to local self- government.PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlatic integration. PC10. The ability to develop and implement innovative projects in local self-government sphere. <td></td> <td>apply modern communication technologies.</td>		apply modern communication technologies.			
competencies cooperation, prevent and resolve conflicts related to the implementation of the right to local self-government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regiona		GC06. The ability to generate new ideas (creativity).			
 the implementation of the right to local self-government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to regresent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to independently prepare drafts of normative legal acts, analytical reports, to give an expert assessment of normative legal acts at different levels of public administration. PC07. The ability to independently prepare drafts of normative legal acts at different levels of public administration. PC07. The ability to develop strategic documents for the development sphere. PC07. The ability to develop strategic documents for the development of social and coronic systems at the regional, local and organizational levels. PC09. The ability to develop strategic documents for the development of social and economic systems at the regional and organization. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 	Program Subject Area professional	PC01. The ability to establish social interaction,			
government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.	competencies	cooperation, prevent and resolve conflicts related to			
government. PC02. The ability to organize the activities of local government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		the implementation of the right to local self-			
government bodies and other organizations in the public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.					
 public sphere. PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC09. The ability to develop and implement innovative projects in local self-government spires. 		PC02. The ability to organize the activities of local			
 PC03. The ability to organize information and analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levelo f public administration. PC08. The ability to develop strategic documents for the development of social and organization. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		government bodies and other organizations in the			
 analytical support for management processes in the field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		public sphere.			
 field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations, enterprises, institutions and organizations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		PC03. The ability to organize information and			
 field of local self-government using modern information resources and technologies, in particular, to develop measures for the introduction of e- governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations, enterprises, institutions and organizations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		analytical support for management processes in the			
 information resources and technologies, in particular, to develop measures for the introduction of e-governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		field of local self-government using modern			
governance in the local government system and other areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.					
areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		to develop measures for the introduction of e-			
areas of public administration. PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		-			
 PC04. The ability to define the characteristics of sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 					
sustainable development at the central, regional, local and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		-			
and organizational levels. PC05. The ability to represent local governments in relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.					
relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.					
relations with other public bodies and public associations, enterprises, institutions and organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		•			
organizations, regardless of ownership, citizens and establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		relations with other public bodies and public			
establish effective communications with them. PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		associations, enterprises, institutions and			
 PC06. The ability to carry out professional activities, taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		organizations, regardless of ownership, citizens and			
 taking into account the needs of ensuring the national security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		establish effective communications with them.			
 security of Ukraine within the competence of local self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro-Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government. 		PC06. The ability to carry out professional activities,			
self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		taking into account the needs of ensuring the national			
self-government sphere. PC07. The ability to independently prepare drafts of normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		security of Ukraine within the competence of local			
normative legal acts, analytical reports, proposals, reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.					
reports, to give an expert assessment of normative legal acts at different levels of public administration. PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		PC07. The ability to independently prepare drafts of			
legal acts at different levels of public administration.PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels.PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration.PC10. The ability to develop and implement innovative projects in local self-government.		normative legal acts, analytical reports, proposals,			
PC08. The ability to develop strategic documents for the development of social and economic systems at the regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		reports, to give an expert assessment of normative			
the development of social and economic systems at the regional, local and organizational levels.PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration.PC10. The ability to develop and implement innovative projects in local self-government.		legal acts at different levels of public administration.			
regional, local and organizational levels. PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		PC08. The ability to develop strategic documents for			
PC09. The ability to make reasonable management decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		the development of social and economic systems at the			
decisions, taking into account European and Euro- Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.		regional, local and organizational levels.			
Atlantic integration. PC10. The ability to develop and implement innovative projects in local self-government.					
PC10. The ability to develop and implement innovative projects in local self-government.		decisions, taking into account European and Euro-			
innovative projects in local self-government.					
		PC10. The ability to develop and implement			
7. Program learning outcomes					
	7. Prog				

	DI OO1 Know the theoretical and 1' 10 1'
Program learning outcomes	PLO01. Know the theoretical and applied foundations
	of public policy development and analysis, incl. in the
	field of local self-government, the basics and
	technologies for making managerial decisions by
	bodies and officials of local self-government.
	PLO02. Solve complex problems of local self-
	government system development, public
	administration in general, taking into account the
	requirements of the legislation, identify legal conflicts
	and problems,
	develop drafts of normative legal acts to eliminate them.
	PLO03. Know the basic principles of national security
	and be able to prevent and
	-
	neutralize challenges and threats to the national interests of Ukraine within their professional
	competence related to the functioning of the local self-
	government system.
	PLO04. Use modern statistical methods, models,
	digital technologies, specialized software to solve
	complex problems that arise in the process of
	exercising the right to local self-government
	PLO05. Identify priority areas for the implementation
	of e-government in the system of local self-
	government and the development of e-democracy.
	PLO06.Carry out effective management of
	innovations, resources, risks, projects, changes,
	quality, apply modern models, approaches and
	technologies, international experience in designing and
	reorganizing management and organizational
	structures in the sphere of local self-government.
	PLO07. Be able to develop national/regional program
	documents for the development of local self-
	government, using a systematic analysis and an
	integrated approach, as well as teamwork methods.
	PLO08. Be able to communicate effectively, argue
	your position, use modern information and
	communication technologies in the field of local self-
	government based on social responsibility, legal and
	ethical standards.
	PLO09. Represent local governments and other public
	organizations and present the results of their activities
	to professionals and the general public.
	PLO10. Develop reasonable management decisions
	necessary for the implementation of the right to local
	self-government, taking into account issues of
	European and Euro-Atlantic integration, take into
	account goals, existing legislative, time and resource

	· · · · · · · · · · · · · · · · · · ·		
	constraints, evaluate the political, social, economic and environmental consequences of decision options		
	for a particular territory and the state as a whole. PLO11. Initiate, develop and organize the implementation of innovative projects at different		
	levels of public administration.		
	PLO12. Develop and implement measures to adapt and implement the best domestic and foreign practices		
	in the activities of public authorities and other		
	organizations in the public sphere.		
	rt for program implementation		
Specific characteristics of staffing	Most teachers are involved in the processes of state		
	policy implementation in the field of local self-		
	government, state regional policy. Teaching involves		
	specialists with practical experience in public		
	administration, in particular, local self-government. A		
	significant part of the teachers speaks English at the		
	B2 level, which allows introducing the latest English-		
	language studies of local self-government and public		
	administration in general into the educational process.		
Specific characteristics of logistics	Distance Learning Center; access to the scientific and metric databases SCOPUS and WoS is provided by the		
	library of the Institute, multimedia equipment of the		
	Department is actively used for classroom studies.		
Specific characteristics of information	The main source of information is the Institute's		
and educational and methodological	library (paper and electronic funds), distance learning		
support	system (DLC).		
9. Academic mobility			
National credit mobility	-		
International credit mobility	-		
Training of foreign applicants for	On a general basis		
higher education	Č (
0			

2. LIST OF THE EDUCATIONAL AND SCIENTIFIC PROGRAM COMPONENTS AND THEIR LOGICAL SEQUENCE

2.1. List of EP components

Acade mic subject code	Educational program components (academic subjects, internship, Master's thesis)	Amount of ECTS credits	Form of final control
	1. Core academic subjects		
CS.1	Public policy	4	Exam
CS.2	Strategic management and change management (language of tuition - English)	4	Exam
CS.3	Globalization challenges and national security policy (language of tuition - English)	4	Exam

Acade mic subject code	Educational program components (academic subjects, internship, Master's thesis)	Amount of ECTS credits	Form of final control
CS.4	Public administration at the central and regional levels	4	Exam
CS.5	Regional policy	4	Credit
	(language of tuition - English)		
CS.6	Local self-government system development	4	Credit
CS.7	Forms of local democracy	3	Credit
CS.8	Public service and HR management, ethics in local self-	4	Credit
	government		
CS.9	Public finance	4	Exam
CS.10	Technologies of managerial decision-making in local	3	Exam
	self-government		
CS.11	Local development resourcing	4	Exam,
	1 0		term paper
CS.12	Communication system in local self-government	3	Credit
CS.13	Information and cyber security in public administration	3	Credit
CS.14	Local programs and projects management	3	Credit
CS.15	Organization of public services delivery	3	Exam
CS.16	Internship	5	Differentiated credit
CS.17	Master's thesis	7	Defense
	ount of core subjects - 66	,	Derense
1 otur uni	Educational program selective compo	nents*	
Selective	block 1. Organization of activities in local self-government		
SB.1.1.	Leadership and team building at the local level	3	Exam
SB.1.2.	Branding of territories	3	Credit
SB.1.2. SB.1.3.	Anti-crisis development of territories	3	Credit
SB.1.4.	Local self-government body activity evaluation	3	Credit
	block 2. Community development tools	5	Cituit
Selective SB.2.1.	General plan and urban projects' implementation	3	Exam
		3	Credit
SB.2.2. SB.2.3.	Demographic forecasting	3	Credit
SB.2.3. SB.2.4.	Ecologization of territories Territorial consolidation	3	Credit
		-	
	block 3. Organization of administrative services delivery in		
SB.3.1.	Legal basis for administrative services delivery	3	Exam
SB.3.2.	Establishment and organization of the activities of	3	Credit
CD 2 2	Centers for the Delivery of Administrative Services	2	Creadit
SB.3.3.	Digitalization in administrative services delivery	3	Credit
SB.3.4	Communication support of the Centers for the Delivery of	3	Credit
	Administrative Services		
	Choice from the list of subjects (a student choos		
Total credit choice from the list – 12 credits. Form of final control – exam.			
Choice from the list of subjects (1 subject for every student)			
	nount of selective subjects – 24		
Total an	ount of the educational program – 90		

* According to p.p. 2.2.2-2.2.7 «Regulations on the procedure for exercising the right to free choice of subjects by students of Taras Shevchenko National University of Kyiv» applicants have the unconditional right to choose academic subjects from the core and selective parts of the

curricula of other Program Subject Areas of the same level, and in terms of agreement with the dean of the faculty / director of the institute - for other level programs

** The list of selective disciplines can be found on the website http://ipacs.knu.ua